

**Breakout 1**  
Preparing your asset  
for sale – what's in  
the data room?  
PANEL DISCUSSION

**Breakout 2**  
BTR assets – the  
new data engines  
PRESENTATION  
& PANEL DISCUSSION

**Breakout 3**  
What can the  
hospitality sector  
teach us?  
PRESENTATION  
& DISCUSSION

**Breakout 4**  
  
Challenge  
INTERACTIVE  
WORKSHOP

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**Keynote 2**

14:25

Investment in the 21st Century – is there a paradigm shift?  
Presentation by Yolande Barnes, Professor of Real Estate, UCL  
(followed by ARL People Awards 2024 - Lifetime Achievement Award Presentation)

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**Breakout 5 -**  
PRE REGISTRATION ONLY  
Evolution of operational  
management  
Part 2  
PANEL DISCUSSION

15:25

**Breakout 6**  
  
PANEL DISCUSSION

**Breakout 7**